
Test in Project Management Basics; November 14th 2009 08:30-10:30

Scope: Maylor and the lecture contents.

Scoring: Each question is maximum two points, total maximum is 20 points.
Eight points are required to pass.

Results: Results are posted on the course home page within two weeks after the test.

Aids: Neither learning aids (e.g. books, notes), nor calculators are allowed.
Language dictionaries are allowed.

1. Describe briefly the four Cs in Maylor's model of the project environment.
2. What is the difference between performance versus conformance attributes of time, cost and quality?
3. What is a WBS? Describe briefly.
4. Describe briefly the two basic approaches to costing.
5. Construct an Activity-on-Arrow network and identify the critical path and the total project duration.

Activity	Duration	Preceded by
A	8	-
B	3	-
C	4	B, A
D	2	B
E	7	C, D
F	5	D
G	1	E, F
H	7	G
I	5	F

6. What is a milestone? What are the benefits with milestones?
7. Ragnarsson & Marmgren describes three generic ways of organizing a project. Describe them and relate them to the Mintzberg figure.
8. Describe the agendas that a project manager needs to master according to Body and Buchanan.
9. Relations orientation and structure orientation are two leadership dimensions that the project manager need to enact in any kind of project according to Ollila. Describe briefly why.
10. Describe briefly the Earned Value method and its basic components.

Good luck!